

# Calcutta Rescue Nederland



## Annual Report 2020

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## Information – Stichting Calcutta Rescue Nederland

### **Board members:**

Chairman

Jeroen van Basten Batenburg

06-18819122

[info@calcuttarescue.nl](mailto:info@calcuttarescue.nl)

### **Secretary**

Gera Clarkson

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### **Treasurer**

Henk Loos

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### **General information Dutch Foundation**

[www.calcuttarescue.nl](http://www.calcuttarescue.nl)

IBAN: NL87INGB0000642340

Kamer van Koophandel (Chamber of Commerce) registration number: 41131886

RSIN: 816094032

Statuary residence: Rotterdam

ANBI-status since January 2008, number 8160.94.032

### **General information CR Kolkata**

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- All pictures are published with permission of photographers

## From our chairman

Calcutta Rescue Nederland celebrated its thirtieth anniversary in 2020 and it has been 31 years since I came into contact with the work of Calcutta Rescue.

I cycled from the North to the South of India and decided to stay in Kolkata on my return journey to work as a volunteer nurse in one of the street clinics for, among other things, the treatment of leprosy patients. There I met Dr. Jack Preger, the founder of Calcutta Rescue, and was touched by his mission. Jack is now 90 years old and has been living in England for two years. He is still a great source of inspiration for many. Led by the CEO, Jaydeep Chakraborty, a strong management team is in place in Kolkata to continue Jack Preger's life's work.



*Jaydeep Chakraborty*

The board of Calcutta Rescue Nederland are volunteers who in one way or another have become involved in the projects in Kolkata. Together they contribute to the goals of the foundation, namely to stand up for the interests of the poorest in India. Two board members were decorated by the King. They received the medal 'Knight in the Order of Orange Nassau in 2020'. Henk Loos and Lilian Teunissen were surprised in a spectacular way and this resulted in many positive reactions.

The COVID-19 pandemic had a huge impact on all activities and projected in Kolkata. Clinics and schools were closed and Calcutta Rescue employees looked for new ways to reach the patients and students. Unfortunately, a beloved Calcutta Rescue employee, Uttara, passed away from the effects of the corona virus.



*Uttara worked for Calcutta Rescue Kolkata for 20 years*

Actions were organized worldwide to help Calcutta Rescue through this crisis. Food packages and medicines were taken to their destination with the mobile clinics. Thanks to the support of many, some regular activities resumed at the end of 2020.

In 2020 there was no physical International Meeting and communication was mainly through video meetings. Representatives from eight support groups supported the management team in Kolkata about what Calcutta Rescue needed in terms of support for the coming years. This year, the support groups have expressed the intention to optimize mutual coordination in order to bring in more donations. It remains important that dependence on the support groups should be reduced. Local fundraising is now higher on the agenda. Local fundraising is regarded a priority in a country where more then ever Indians are becoming more prosperous.



*Schools were closed for a while during the corona crisis*

This 2020 annual report is about the Dutch foundation that supports Calcutta Rescue in India. In 2020 we were able to raise €50,000 in donations. Despite the fact that we had budgeted for a higher yield, this is a good result in light of the corona crisis. We are therefore proud that we can spend this total amount with minimal costs on, among other things, medical care, education and prevention in the various projects that Calcutta Rescue is carrying out in India.

In 2020, 140 Indian employees are working in Kolkata to run the operations, while hundreds of volunteers in Europe, the United States and elsewhere, are contributing remotely. In 2020, various events were held to raise funds and our loyal donors are still able to raise a lot of money. In this annual report we report for our Dutch activities.

Calcutta Rescue Nederland only exists with the efforts of my fellow board members and all loyal volunteers and donors. I would like to thank everyone who supported again in 2020 because without your contribution we can not sustain our Kolkata run projects.

Jeroen van Basten Batenburg  
Chairman Calcutta Rescue Nederland



Jeroen van Basten Batenburg  
Chairman

# 1. Annual Report 2020 – General explanation

## Activities

Calcutta Rescue Nederland provides fundraising for the set goals and supports Calcutta Rescue in India where necessary with expertise and capacity through volunteers.

## General accounting principles

The annual accounts have been drawn up in accordance with the Directive for fundraising institutions as published by the Annual Reporting Board (Directive 650).

## Cash and cash equivalents

Cash and cash equivalents are measured at nominal value. The cash is available to the foundation at its own disposal.

## Reserves and funds

### *General reserve:*

The amount of the general reserve shows the difference between the assets and the debts. This amount is freely available to the board but should ultimately be spent on the objectives.

## Earmarked funds

Where a part of the funds is designated for specific use by the donors these funds should be regarded as an 'earmarked fund'. For all earmarked funds, it is not the foundations board but the donor who decides what the funds are to be used for. The earmarked funds consist of earmarked income that has not yet been fully spent on the earmarked objectives (including named funds).

## 2. General Annual report 2020

### 2.1 Volunteers in Kolkata

In 2020, two volunteers were in Kolkata, Jasmijn Loos and Ezra Spinner. They are recently graduated psychologists who went to Kolkata for three months to support the research team. They were there from mid-October 2019 to the end of January 2020. They have worked on the development and execution of an MPI (MPI = Multidimensional Poverty Index) survey and have conducted research in six slums into the needs of each slum. This was done together with Indian interns on the basis of questionnaires. With the results of the MPI studies, Calcutta Rescue hopes to offer more targeted help.



*Ezra and Jasmijn with employees of the Brick Fields project*

The board members were unable to go to Kolkata in 2020 due to COVID-19, but a lot of work was done online. Our board member Esther Sulkers worked from home on analysing data (from the MPI studies and the Malnutrition Study) and was also involved in the design of a large-scale study into the impact of COVID-19 on the lives of people in the slums. Esther is also coordinator of the Calcutta Rescue Research Collaborative, a group of volunteers, from different countries, with a research background. They collaborate online with other organizations to scientifically substantiate Calcutta Rescue's work and support management in setting priorities.

Unfortunately, due to the COVID-19 situation, no other volunteers were able to go to Kolkata in 2020.



Lilian Teunissen  
Board member – coordinator volunteers

## 2.2 Dutch Board

Four board meetings were held in 2020. The first meeting of the year, in March, was a 'live' meeting. Subsequent board meetings were held online.



*CRNL Board January 2020: Gera, Henk, Lilian, Jeroen, Esther*

Active volunteers also join a board meeting. Fixed agenda items of the board meetings are developments within Calcutta Rescue in Kolkata, contacts with other organizations, the volunteers in Kolkata, the recruitment of any new volunteers and activities to raise funds.

In May 2020, Sjannie Luykx joined as general board member.

According to the schedule of resignation and reappointment, the secretary (Gera Clarkson) and general board member (Sjannie Luykx) resigned and were reappointed in August 2020. On that day, Jasmijn Loos joined as general board member.



*Jasmijn Loos*



*Sjannie Luykx*

Board members participated in the online meetings with the management team in Kolkata and other support groups related to the COVID-19 situation and natural disasters.

The following activities were also undertaken in 2020: Two paper newsletters were issued and distribution of the digital newsletters continued. The existing address file has been screened and adjusted and is now up-to-date. The use of social media was intensified and a new set-up to recruit sponsors was applied.

National and international fundraising activities were organized such as the COVID-19 Challenge. Due to the COVID-19 situation, only limited attention was paid to the 30th anniversary of Calcutta Rescue Nederland.



Gera Clarkson  
Secretary

### 2.3 Fundraising

Fundraising is one of the main activities of the Dutch Foundation. After all, the organization in India depends for 88% on money raised by the support groups. The support groups support the Indian foundation with knowledge and commitment in various areas. Fundraising is an important topic. In the Nederland, we noticed that the total amount of donations has decreased in recent years. To turn this tide, we drew up an action plan at the end of 2019 to collect more donations. Cooperation with other support groups and fundraisers in India has been strengthened; we work together internationally and in this way show better what Calcutta Rescue does. With over 40 years of experience in healthcare, education and improving living standards, Calcutta Rescue remains a reliable partner for charities. Calcutta Rescue Nederland is motivated with fresh energy to increase the donations in 2021.

## 2.4 Projects and activities

In 2005 Calcutta Rescue Nederland started supporting various projects in Kolkata and the surrounding area on a project basis. These are mainly projects of Calcutta Rescue in India, but Calcutta Rescue Nederland is also open to supporting other organisations that are active in West Bengal and meet our objectives. We regularly receive reports on the progress and financial status of the projects. In addition, there are volunteers and/or board members who visit the projects and provide feedback.

### The impact of COVID-19

2020 was a special year due to the global COVID-19 pandemic. Shortly after the outbreak of the pandemic, Kolkata was also hit by a very severe cyclone. With winds exceeding 130 km/h, cyclone Amphan has wreaked havoc in Kolkata and West Bengal. Once again the underprivileged (the target group of Calcutta Rescue) were badly affected.

Like many countries, India has gone into lockdown in the early stages of the COVID-19 pandemic to limit the spread of the virus. In order to continue supporting the target group of Calcutta Rescue as much as possible, an emergency program was set up in a short time. Many of the people assisted by Calcutta Rescue are day labourers. This group was hit hard by the lockdown; many lost their jobs. This, combined with rising food prices, resulted in many families experiencing food shortages. To prevent these people from going hungry, food parcels were distributed during the first phase of the lockdown.

The lockdown also resulted in the Calcutta Rescue clinics and schools being closed indefinitely. In order to continue supporting the patients as best as possible, patients in urgent need of medical care were visited at home. Patients with leprosy were instructed at home on how to care for their wounds themselves and medication was taken to local pharmacies or delivered to their homes. After a few months, care was gradually resumed in the clinics, with medical consultations partly on location (by appointment in the clinic) and partly by telephone.

Due to the lockdown, the students of the Calcutta Rescue schools were unable to attend class. The curricula were quickly digitised. Children who had access to a smartphone were offered education via virtual classrooms (similar to Zoom meetings) or WhatsApp. Additional smartphones and internet bundles could be purchased as extra financial resources were made available through additional fundraising. In this way, education could continue as much as possible. Schools are expected to remain closed for longer. That is why Calcutta Rescue plans to continue and supplement the online education with Education on Wheels, where teachers visit the various slums with a bus to teach primary school students. Distribution of dry food, hygiene products, face masks, etc. will be continued for as long as needed. All in all, Calcutta Rescue has proven to be very resilient in dealing with all the consequences of the COVID-19 pandemic.



*Student receives a Smartphone from Calcutta Rescue*

Initially plans were made to accommodate the students of the Special School with other specialised NGO's as of 1 April. However, the lockdown has prevented this and it was therefore decided to continue the activities for this target group for the time being. Therapy classes and therapeutic activities on location were not possible, but from September 15, speech classes, physiotherapy and special education will be offered online. Because the children have been locked up in the house for months, these online lessons are a lot of fun.

#### **Boarding School – Calcutta Rescue Kolkata**

This year Calcutta Rescue Nederland sponsored 17 children in the CR Boarding School Program. All children are from single-parent families who live in a very unsafe environment. As a result of these circumstances, the children have built up a learning disadvantage. By positioning the children in different boarding schools, Calcutta Rescue provides the participants with a suitable learning environment in order to resume the stalled learning process. In addition to classical education, the children receive tutoring. For children with motivation problems, there is guidance by a school psychologist. Home visits are also made and discussions are held with the parents to prevent school drop-out.

Schools have been closed since the lockdown. Before the schools closed, the students were given food parcels for a period of 21 days. Since the government schools did not contact these students at all, the contact was provided by Calcutta Rescue teachers. Since the lockdown, young people have been phoned weekly to inquire about their health and education status. Education was also offered via WhatsApp. The young people were very happy with this and regularly contact the teachers themselves to ask for explanations if they have questions. In addition, Calcutta Rescue provides psychological support because these boarding school students are now at home for a longer period of time. Some of these young people have experienced domestic violence. Furthermore, Calcutta Rescue has provided the families of these young people with good nutrition, vitamins, disinfectants, soap and sanitary towels during the lockdown.

### Vocational Training – Calcutta Rescue Kolkata

Calcutta Rescue has invested in vocational education in recent years to increase the chance of paid work for former students and patients of Calcutta Rescue. In that context, a number of basic programs are offered, such as a sewing course and a beauty care course. In addition, there is cooperation with other institutes that provide vocational training in order to be able to offer a wide range of training courses. Calcutta Rescue considers this program very important; the beneficiaries of the program are a very vulnerable group within the Calcutta Rescue population.

During the lockdown, Calcutta Rescue kept in touch as much as possible with this group of students via WhatsApp and Google Meet group sessions. Since the start of the pandemic, 11 students have registered online with vocational training courses. They have started their online classes in various disciplines. After successful completion of these courses, they receive job guidance from the training institute.

### Research

For a number of years, research has also been an activity within Calcutta Rescue. Research can contribute to mapping risk groups (vulnerable subgroups within the Calcutta Rescue population) and identify factors that influence disease and/or the health behaviour of this group and evaluate and optimise the service offering of Calcutta Rescue. Research can thus play a serving role in decision-making regarding prioritisation, distribution of resources, quality improvement and fundraising.

Since 2019, two large-scale research projects have been carried out: the Malnutrition Project and the Multidimensional Poverty study. Both studies have now been completed. The latter study was recently published in the Journal of Poverty and Social Justice. In addition, research is also taking place in the field of mental health and recently a large-scale study into the impact of COVID-19 has been started. It looks at the consequences of the pandemic on health, food security, work / income and educational participation of the (children of the) slum residents. The data collection of the first survey of the COVID-19 study has been completed and will be analysed shortly. The complete survey lasts a year during which the slum residents are questioned by telephone every three months about the above aspects.

The above named initiatives led to the creation of the Calcutta Rescue Research Collaborative in early 2020. The Calcutta Rescue Research Collaborative consists of a group of international research volunteers from a variety of disciplines. They meet online to generate relevant, well-researched and responsible research protocols. The collaborative also examined to what extent existing insights from scientific research can be used.

### Brick Fields Health Project – Kolkata Mary Ward Social Centre

There are about 2,000 brick factories spread across West Bengal. In these brick factories, poor people from neighbouring states (Bihar and Orissa) work eight months a year. Recruiters offer an advance that is often issued directly as a result of existing debts. The result is a debt which is immediately incurred again (this time with the owner of the brick factory) and extremely hard work has to be done to repay the advance and the costs incurred during the working season. The pay-out is based on the brick production per family. In order to achieve the required production, the children of the family are often deployed.

An NGO in Kolkata (Kolkata Mary Ward Social Centre, KMWSC) takes care of this group. KMWSC has started providing education, the so-called Brick Field schools, on the site of the brick factories themselves. Subsequently, the Brick Fields Health project was set up. The Brick Fields Health project

consists of the following activities: (1) medical care linked to the school project and (2) Health Camps. As part of the first activity, first aid boxes were handed out to the teachers of the schools (the children often have wounds and illnesses that are easy to treat). The teachers also provide Vitamin A to eligible children. They have been trained for this. In addition, three Health Camps are organized per Brick Field annually. During Health Camps, health education is given (orally, with the help of a puppeteer) and Brick Field residents (adults and children) with health problems are seen by a doctor and nurse. Medication is provided if necessary. Efforts are also being made to give Brick Field residents access to regular care.



#### Impact of COVID-19

During the lockdown in March 2020, all non-essential business activities were suspended. That is why the brick factories also closed. Due to the lack of transport options, the people working on the Brick Fields were unable to return home and continued to live in the Brick Fields during the lockdown (without work and income). The economic consequences for the workers of the brick factories were enormous. These people, who are among the poorest populations in India, have no savings to fall back on and many families have found themselves on the brink of famine due to the economic consequences of the pandemic. KMSWC has supported these people with essential supplies (nutrition packages, hand disinfectants and face masks) during this period.

Fewer people made use of regular health facilities than usual for fear of becoming infected. The positive side of this was that at the slightest complaints, people turned to the school's teachers. This offered opportunities for education about the need for good hand hygiene, the use of face masks and social distancing.

Like other years, Health Camps were organised again this year, namely 32 Health Camps for 45 Brick Fields. A total of 1966 persons were medically examined (1121 adults and 845 children). Health education was also provided as part of the Health Camps. The information meetings were attended by 933 people, mainly women and adolescent girls. During these meetings, attention was paid to the benefits of using sanitary towels (compared to traditional methods). Sanitary pads were handed out.

In addition to these activities, the KMSWC has had successful discussions with government agencies about the possibility of immunising children under the age of six and providing folic acid and multivitamins to pregnant and breastfeeding women.



Esther Sulkers  
Board member – coordinator projects



The Founder of Calcutta Rescue, Dr Jack Preger (1930)

### 3. Financial report 2020

#### 3.1. Valuation system

The Calcutta Rescue Nederland foundation follows the cash system in its accounts. This means that the costs and revenues are included in the calculations at the time they are paid and received. Committed donations will not be included in the presentation. In this chapter, all amounts are presented in euros.

#### Consolidated Balance Sheet

Consolidated Balance Sheet		
Assets in €	31-dec-2020	31-dec-2019
Balance ING-bank	29.205,94	19.730,66
Balance ASN-bank	19.216,63	19.208,15
<b>Total Equity Capital</b>	<b>48.422,57</b>	<b>38.938,81</b>
Liabilities	31-dec-2020	31-dec-2019
General reserve	48.422,57	38.938,81
	<b>48.422,57</b>	<b>38.938,81</b>

#### Assets

All donations are received by bank. If funds are not spent immediately, Calcutta Rescue Nederland transfers the balance to the ASN Bank savings account. Due to the low interest rate on all accounts, interest income has been almost negligible in recent years.

#### Expenses

In 2020, equity increased by € 9,484.06 to € 48,422.87. Due to the amended FCRA legislation, it was not possible to transfer money to Calcutta Rescue at the end of 2020. As a result, the equity was higher than usual. Calcutta Rescue Nederland aims to hold a bank reserve of 50% of the annual expenses. In 2020, this reserve was 97%

Overview Possession Turnover in €	2020	2019
Equity 1 January	38.938,81	42.626,93
In: Net revenue	44.483,76	50.381,88
<b>Total balance and revenue</b>	<b>84.422,57</b>	<b>94.008,81</b>
Expenditures CR Kolkata	30.000,00	50.000,00
Expenditures other NGO's	5.000,00	5.070,00
Allowance recruited volunteers	0,00	0,00
<b>Total Expenditures</b>	<b>35.000,00</b>	<b>55.070,00</b>
<b>Balance 31 December</b>	<b>48.422,87</b>	<b>38.938,81</b>

### 3.2 Balance of Income and Expenses (in €)

State of income and expenses				
<b>INCOME</b>		<b>2020</b>		<b>2019</b>
Donations		48.731,11		51.976,11
Purchase Handicrafts and products	-64,00		0,00	
Sale Handicrafts and products	706,85		160,00	
Result sales		642,85		160,00
Interest		8,48		24,18
<b>TOTAL REVENUE</b>		<b>49.382,44</b>		<b>52.160,29</b>
<b>EXPENSES</b>				
		<b>2020</b>		<b>2019</b>
Administration costs		115,78		120,25
Cost for printed Newsletter		4.124,35		3.328,88
Subscriptions and bank charges		658,55		443,28
Balance International Meeting 2019		0,00		-2.114,00
<b>TOTAL EXPENSES</b>		<b>4.898,68</b>		<b>1.778,41</b>
<b>NET REVENUE</b>		<b>44.483,76</b>		<b>50.381,88</b>
<b>EXPENDITURES</b>				
	%		%	
Calcutta Rescue Kolkata, India	85,71	30.000,00	90,79	50.000,00
Kolkata Mary Ward Social Centre	14,29	5.000,00	9,21	5.070,00
Allowance recruited volunteers	0,00	0,00	0,00	0,00
<b>TOTAL EXPENDITURES</b>		<b>35.000,00</b>		<b>55.070,00</b>
Balance		9.483,76		-4.688,12
<b>EQUITY AS OF 31 DECEMBER</b>		<b>48.422,57</b>		<b>38.938,81</b>

### 3.3 Principles for the state of income and expenses

#### General

The balance is determined as the difference between income and expenses for the year.

#### Legacies

Income from inheritances is accounted in the year in which the amount is determined. Provisional payments in the form of advances are recognized as income in the year of receipt.

Acquisitions taxed with usufruct are only mentioned in the notes.

### 3.4 Explanation of the statement of income and expenses

#### Income

##### *Donations*

In 2020, the total amount of donations is € 48,731. Donations have decreased with 5% compared to the year before. Many donors have supported the foundation for many years. The overview of donations, larger than €250, shows the impact of these 17 larger donors with add up for €34,835. This is 71% of all donations. € 2,837.26 in donations was received via online donations via our website.

##### *Interest*

Interest on the foundation's assets in 2020 amounts to € 8. Interest rates on the ASN account decreased below 0.1% in 2020.

##### *Sales of handicrafts and products*

Sale of handicrafts ensures awareness of the foundation and its work in Kolkata. In 2020, the result from the sale of handicrafts is limited to € 89. In 2020, the range of products in the web shop has been expanded and buyers can purchase the handmade products via the Dutch website. Worth mentioning is the action of Maurice van den Hurk. Through a generous donation of 10 litres of honey, board members sold about 60 jars of honey. The honey sales was good for € 564.

The total revenue for Calcutta Rescue Nederland in 2020 amounts to € 49,382. This is € 2,778 less than in 2019.

#### Expenses

Calcutta Rescue Nederland works exclusively with volunteers. All volunteers can declare certain costs incurred to the foundation, but often choose to donate these costs as a gift to the foundation. What remains are administration costs and the expenses for printing and sending the newsletter. The board pursues an active policy to reduce costs. Costs in 2020 were higher than in previous years. This is mainly due to the increase in postage costs, due to the acquisition of Sandd by KPN. An extra letter was also attached to the first newsletter, which resulted in extra postage costs. Over the last three years we have managed to limit the costs to an average of 7.5% per year.

#### Net revenue

Unfortunately, we have to conclude that the net revenue in 2020 of € 44,484 is almost 12% lower than in 2019. It is the boards opinion that this has to do with the Corona crisis, among other things. In the second half of 2020, we started a special program to raise funds even more intensively. We hope that we will be able to raise new funds with Calcutta Rescue's good reputation. In addition, there is the possibility to donate online and handicraft products can be ordered via the website.

### Central Bureau for Fundraising

With regard to the registration with the Central Bureau for Fundraising, it was decided years ago not to register the foundation due to the high costs. The registration costs for small charities have since been reduced considerably. The board has therefore decided to register Calcutta Rescue Netherlands in 2021 with the Central Bureau for Fundraising. As of September 1, 2021, the foundation has received the CBF quality certificate for small charities.

### Expenditures

Since 2006, the foundation has supported other projects in the state of West Bengal in addition to the work of Calcutta Rescue Kolkata. In recent years, the foundation has supported the Kolkata Mary Ward Social Center (KMWSC) and specifically the Brick Fields project.

The total expenditures for the underprivileged are be divided into two parts:

- The expenditure by supporting specific programmes / projects ;
- The fees, which are paid to Dutch volunteers, who support the projects in Kolkata for a longer period of time. The compensation, which volunteers receive, only applies to those who have been assisting in Kolkata for more than 6 months. In 2020, due to the travel restrictions due to the Corona crisis, no volunteers were sent to Kolkata.

Overview of Expenditures	€	%
Projects of Calcutta Rescue Kolkata	30.000,00	85,7
Project of Kolkata Mary Ward Social Centre	5.000,00	14,3

In 2020, 90% of the revenues has been spent on the projects in India. Over the past 30 years of Calcutta Rescue Nederland fundraising, 94.7 cents of every euro is spent on the projects in and around Kolkata. Over that period, that is a total of € 2,187,849. More details about the development of the costs of Calcutta Rescue Nederland can be read in the historical overview in Appendix 2.

In the course of 2020, the payment system to India has changed. Previously, we could transfer directly to the recipient's bank account. However, the FCRA (Foreign Control Registration Act) wants more control over how much money comes into the country for NGOs. Calcutta Rescue Kolkata opened a special account into which the foreign donations are deposited. From this central account, the funds are transferred to Calcutta Rescue's bank details.

### 3.5 Realisation 2020 and outlook 2021

The overview in which the budget is compared with the realised figures for 2020 is shown in the table below.

Realisation en budget in €	Budget 2020	Realisation 2020	Deviation %	Budget 2021
<b>INCOME</b>				
Donations	75.000,00	48.731,11	-35	50.000,00
Result sales of products	600,00	642,85	7	500,00
Interest	50,00	8,48	-83	0,00
<b>TOTAL INCOME</b>	<b>75.650,00</b>	<b>49.382,44</b>	<b>-35</b>	<b>50.500,00</b>
<b>EXPENSES</b>				
Administration	300,00	115,78	-61	200,00
News letter	3.200,00	4.124,35	29	3.200,00
Subscriptions / Bank Costs	450,00	658,55	46	600,00
<b>TOTAL EXPENSES</b>	<b>3.950,00</b>	<b>4.898,68</b>	<b>24</b>	<b>4.000,00</b>
<b>NETTO REVENUE</b>	<b>71.700,00</b>	<b>44.483,76</b>	<b>-38</b>	<b>46.100,00</b>
<b>EXPENDITUES</b>				
Expenses Calcutta Rescue Kolkata	50.000,00	30.000,00	-40	50.000,00
Kolkata Mary Ward Social Centre	5.000,00	5.000,00	0	4.000,00
Volunteer fees Kolkata	1.000,00	0,00	-100	1.000,00
<b>TOTAAL EXPENDITUES</b>	<b>56.000,00</b>	<b>35.000,00</b>	<b>-38</b>	<b>55.000,00</b>
% expenditures as of total income	78,10	79,00		108,91

#### Income

In 2020, the net income was 35% lower than budgeted. We realize that our position, as a small foundation, is vulnerable. In 2020, the board has decided to focus more on fundraising in the broadest sense of the word. Unfortunately, this intention has not yet had the desired effect, partly due to the Corona crisis. We expect 2021 to offer more opportunities. The board is pleased that a number of younger volunteers are enthusiastically committed to reaching out to a young audience, using social media. Internationally, initiatives have been developed in 2020 to tackle fundraising together and to join forces.

The Dutch foundation has been providing continuity to the projects in Kolkata for 30 years. In January 2019 in India, with the retirement of Dr. Jack Preger, also celebrated the 40th anniversary of the organization. This is one of the reasons why we are confident that existing donors will continue to support us and that new donors will be able to find us because of the quality and relevance of our projects.

Calcutta Rescues new strategy was presented at the International Meeting 2019 in Amsterdam. The strategy focuses very clearly on the pillars mentioned in the Multidimensional Poverty Index (MPI), namely care, education and improving living standards. In 2020, projects were added that focus on sanitation in the slums, by installing water taps, toilets and sinks, to improve hygiene.

Local fundraising in West Bengal, and Kolkata is an increasingly important topic on the international CR-agenda. A growing middle class and an increasing awareness of the modern Indian, to take care of the underprivileged citizen, contribute to this. With extra effort from the potentially decreasing funds in the Netherlands can be absorbed.

### Expenditures

Financing of selected projects remains in line with revenues. Every year we look at which projects of Calcutta Rescue Kolkata will be (partly) supported. We spend our funds on the projects of Calcutta Rescue and possibly also on similar or affiliated projects of other NGOs in Kolkata. All programmes are specifically defined and have a duration of between two and five years.

### Decision-making

Before a project proposal is approved, it is required to submit a project proposal and plan. The review and decision-making take place in the board meeting of Calcutta Rescue Netherlands. The multiannual budget is drawn up on the basis of the available resources. The finance department of Calcutta Rescue in Kolkata ultimately determines the remittance schedule for all projects. As a result, the remittance schedule may differ from the original schedule.

### Expenses

Every year, we critically examine how costs can be reduced. For 30 years, Calcutta Rescue Netherlands has had an average expense level of approximately 5%. As a result of lower income the cost percentage may rise slightly. Nevertheless, we expect to be able to maintain this low level in 2021 as well.

### 3.6. Miscellaneous accounting information

#### Adoption and approval

These annual accounts were adopted by the board of the foundation and approved at its meeting on 30 May 2021.

No auditor has been instructed to audit the financial statements, which is why there is no independent auditor's report.

#### Statutory rules on the appropriation of result / allocation of the balance of income and expenses

The result is distributed in accordance with the profit appropriation recognised under the state of income and expenses. The articles of association do not specify a profit appropriation. The board approves the appropriation of profit by adopting the financial statements in which the profit appropriation is included.

#### Events after balance sheet date

No events took place after the balance sheet date, that should be disclosed here.



Henk Loos  
Treasurer



Sjannie Luykx  
Board member

## Appendix 1 – Overview donations of €250 and over

This overview shows the origin of our larger donations in 2020. As a foundation, we are happy with every euro we raise. We therefore thank all donors for their contribution to the work of Calcutta Rescue Netherlands.

Origin of funds	Amount (€)
Donation Gowrings Continental (t.b.v. Lepra project)	7.500,00
Donation Maatschap Blaisse	7.000,00
Lagacy Private	5.000,00
Private Donation	5.000,00
Donation Zusters van de Voorzienigheid	4.000,00
Donation SK Foundation	1.300,00
Private Donation	1.000,00
Private Donation	720,00
Private Donation	700,00
Private Donation	500,00
Donation Lacto Trade	500,00
Private Donation	365,00
Private Donation	250,00
Summarized all donations of €250 and over	34.835,00
Percentage of het total donations	70,67

## Appendix 2 – Historical overview of donations

This overview shows which gross and net revenues Calcutta Rescue Nederland has realised over the years. It also shows the net spending rate from the start in 1991.

Year	Gross Revenue €	Net Income €	%
1991	17.042	16.045	94,20
1992	10.325	6.999	67,80
1993	19.559	16.414	83,90
1994	33.766	28.932	85,70
1995	32.115	30.293	94,30
1996	66.915	61.319	91,60
1997	57.880	53.897	93,10
1998	138.406	134.657	97,30
1999	123.044	117.322	95,40
2000	48.282	40.883	84,70
2001	132.151	127.557	96,50
2002	82.049	76.261	92,90
2003	87.679	82.665	94,30
2004	90.531	85.433	94,40
2005	77.869	73.411	94,28
2006	150.238	146.177	97,30
2007	113.409	110.483	97,42
2008	122.369	118.065	96,48
2009	116.500	112.321	96,41
2010	95.891	91.423	95,34
2011	93.911	90.865	96,76
2012	93.222	89.255	95,74
2013	80.111	76.174	95,09
2014	73.347	71.598	97,62
2015	69.068	64.160	92,89
2016	62.252	58.398	93,81
2017	62.205	58.876	94,65
2018	58.454	53.100	90,84
2019	52.160	50.382	96,59
2020	49.382	44.484	90,08